

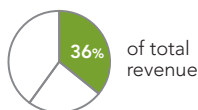
**MDS Analytical Technologies**



- A global leader focused on the research, design, manufacture and marketing of state-of-the-art solutions for mass spectrometry, drug discovery and bioresearch.
- Customers count on MDS Analytical Technologies' products to help accelerate the complex process of discovering and developing new drug compounds, understand the causes of disease, and protect the safety of food, water and the environment.

**Market Size** **\$6 billion**

**2008 Net Revenue**  
**\$437 million**



**Market Segments**

- Mass spectrometers for life sciences and applied markets
- Drug discovery
- Bioresearch

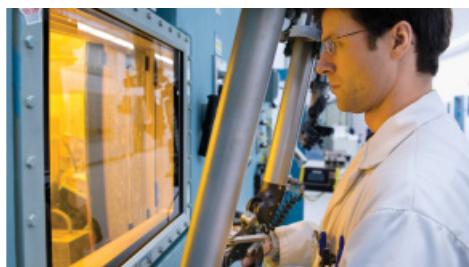
**Key 2008 Achievements and Improvements**

- Launched significant new instruments and software products, including:
  - AB SCIEX Triple Quad™ 5500 and AB SCIEX QTRAP® 5500 mass-spectrometry systems
  - Axon GenePix® 4300A and 4400A Systems
  - ArcturusXT™ System
  - CellKey™ 384 System
  - Analyst® 1.5 software
  - iMethod™ for Cliquid® software
  - DiscoveryQuant™ software
- Acquired Blueshift Biotechnologies.
- Transferred key manufacturing capabilities from North America to Asia.

**Key 2009 Priorities**

- Launch innovative products from all lines of business.
- Expand global sales and service organizations in high growth markets and regions, with a focus on Asia.
- Accelerate the transfer of manufacturing capabilities to Asia and maximize the Asian supply chain.

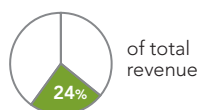
**MDS Nordion**



- A global leader in providing medical isotopes for molecular and diagnostic imaging, radiotherapeutics and sterilization technologies.
- Customers count on MDS Nordion to supply isotopes for cardiac imaging, targeted cancer treatments and sterilization of medical products. In addition, customers look to MDS Nordion for unique collaborations to bring novel molecular imaging agents and radiotherapeutics to market.

**Market Size** **\$4 billion**

**2008 Net Revenue**  
**\$296 million**



**Market Segments**

- Medical isotopes
- Radiotherapeutics
- Sterilization technologies

**Key 2008 Achievements and Improvements**

- Streamlined business portfolio with the divestiture of external-beam therapy and self-contained irradiators product lines.
- Grew business for TheraSphere®, an innovative treatment for liver cancer, by almost 50%.
- Supported world demand for medical isotopes during the shutdown of a nuclear reactor in European Union.
- Achieved record sales for Cobalt-60.
- Celebrated a 30-year partnership with TRIUMF, a world-class physics research laboratory located on the campus of the University of British Columbia.

**Key 2009 Priorities**

- Expand existing product offerings into new global markets.
- Increase internal pipeline of products under development and leverage research-and-development partnerships.
- Continue application of LeanSigma tools to drive operational efficiencies and to improve customer service.

**MDS Pharma Services**



- A global leader in the delivery of high-quality, on-time contract research services throughout the drug-discovery and development process.
- Customers count on MDS Pharma Services to provide value-added services that increase the speed, precision and productivity of their efforts to bring much-needed drugs to market safely and efficiently.

**Market Size** **\$15 billion**

**2008 Net Revenue**  
**\$482 million**



**Market Segments**

- Early stage
- Late stage

**Key 2008 Achievements and Improvements**

- Repositioned MDS Pharma Services with the successful launch of the Quality On Time™ brand campaign.
- Rebuilt the business-development function and increased new business wins by 25% year over year.
- Expanded market presence in South America and Asia.
- Launched the Apollo sample-management system and upgraded the ClinQuick® study-management system.
- Won two 2008 *Good Clinical Practice Journal* awards for excellence in clinical research.
- Initiated restructuring actions to improve profitability.

**Key 2009 Priorities**

- Drive and measure continuous process improvements to further strengthen the Quality On Time™ brand promise.
- Increase number of strategic relationships with key clients to capture a larger share of their outsourcing spend.
- Expand footprint in Eastern Europe, South America and Asia to better serve clients in emerging markets.
- Increase data transparency for clients through innovative Web portals.